# Enterprise Budgets 

Alfalfa Hay Production, Flood Irrigated, Southern Arizona

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This enterprise budget estimates the typical economic costs and returns to grow alfalfa hay using flood irrigation in southern Arizona. It should be used as a guide to estimate actual costs and returns and is not representative of any farm. The assumptions used in constructing this budget are discussed below. Assistance provided by area producers and agribusinesses is much appreciated.

As of the date of this publication, the price for labor, fuel, fertilizer, and chemicals is increasing dramatically, which makes developing a long-term budget difficult. Therefore, a sensitivity analysis shows the net returns per acre as these inputs increase by 10 and 20 percent.

## Cropping Pattern

This budget is based on a 1,500-tillable acre farm. As Arizona is experiencing irrigation water shortages, approximately 40 percent ( 597 acres) of the total farm tillable acres are fallowed. This fallowed land will allow adequate water to irrigate the following crops: 271 acres in cotton, 45 acres in silage corn, 90 acres in spring barley, 181 acres in durum wheat, and 316 acres of alfalfa hay. The costs to fallow land are allocated to each crop based on its water use. All crops are grown using flood irrigation.

## Labor

Tractor driver labor cost is $\$ 17.89$ per hour and general labor $\$ 14.55$ per hour; both rates include social security, workers' compensation, unemployment insurance, and other labor overhead expenses. For this study, owner labor is valued at the same rate as tractor driver rates, and all labor is assumed to be a cash cost. Tractor labor hours are calculated based on machinery hours, plus ten percent.

## Capital

Interest on operating capital for harvest and production inputs (six percent) is treated as a cash expense, borrowed for 6 -months. An interest rate of six percent is charged as an opportunity to the owner for machinery ownership.

## Machinery and Equipment

The machinery and equipment used in this budget are sufficient for a 1,500 -acre farm with 1,000 acre in crops. The machinery and equipment hours reflect producing cotton, silage corn, spring barley, durum wheat, and alfalfa hay. A detailed breakdown of machinery values is shown in Table 2. Estimated labor, variable, and fixed costs for machinery are shown in Table 3, based on an hour and per acre basis. The machinery costs are calculated based on the total farm use of the machinery. Off-road diesel is $\$ 4.00$ per gallon.

## Operations

The cultural operations are listed approximately in the order in which they are performed. A $175-\mathrm{hp}$ tractor is used to pull the v-ripper, heavy offset disk, moldboard plow, landplane, lister, and planter. A $125-\mathrm{hp}$ tractor is used to pull the shredder/root puller, drill, cultivator, fertilizer spreader, and boom sprayer. A charge for miscellaneous and other expenses is five percent of production costs, including additional labor, machinery repairs and maintenance, supplies and materials, tax preparation, memberships in professional organizations, and educational workshops not included in field operations.

## Results

In both the establishment and full production budgets the price of alfalfa hay is $\$ 250$ per ton, with an average

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yield of 8.5 tons per acre, resulting in a gross income of $\$ 2,125$. The variable costs in the establishment year are $\$ 1,630$ per acre and fixed cash costs of $\$ 343$ per acre, giving a net return above variable cash costs of $\$ 152$ per acre. Total fixed costs are $\$ 74$ per acre and total costs of $\$ 2,047$ per acre, when all variable and fixed costs are considered. The gross income minus total costs in the establishment year results in a $\$ 78$ per acre return.

The variable costs for the three full production years are $\$ 1,568$ per acre and fixed cash costs of $\$ 343$ per acre, giving a net return above variable cash costs of $\$ 214$ per acre. Total fixed costs are $\$ 10$ per acre and total costs of $\$ 1,922$ per acre, when all variable and fixed costs are considered. The gross income minus total costs results in a $\$ 203$ per
acre return. A breakeven price of $\$ 225$ per ton would be required to cover variable and fixed cash costs and \$226 per ton to cover total costs.

Tables 4 and 5 show the baseline net returns per acre for cash and total costs at various yields and prices for the full production years. Tables 6, 7, 8, and 9 show a sensitivity analysis of returns per acre as the price for labor, fuel, fertilizer, and chemicals are increased an additional 10 and 20 percent.
NOTE: Not included in these budgets are family living withdrawals for unpaid labor, returns to management, depreciation and opportunity costs for vehicles, buildings and improvements, inflation, property and crop insurance, and local, state, and federal income and property taxes.

Table 1a. Economic and Cash Costs and Returns of Establishing Alfalfa Hay, \$/acre.

| Returns |  |  | Unit | \$/Unit |  | Quantity | Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alfalfa Hay Establishment |  |  | ton | \$250.00 |  | 8.50 | \$2,125.00 |
| Total Returns |  |  |  |  |  |  | \$2,125.00 |
| Variable Cash Costs | Price | Quantity | Unit | Labor | Machinery | Materials | Total |
| Land Preparation and Maintenance |  |  |  |  |  |  |  |
| V-Ripper |  | 1.00 | acre | \$13.53 | \$34.60 | \$0.00 | \$48.13 |
| Offset Disk |  | 2.00 | acre | 9.43 | 23.76 | 0.00 | 33.19 |
| Moldboard Plow |  | 1 | acre | 7.73 | 24.50 | 0.00 | 32.23 |
| Landplane |  | 1.00 | acre | 3.87 | 9.31 | 0.00 | 13.18 |
| Crop Prodcution |  |  |  |  |  |  |  |
| Drill |  | 1.00 | acre | 5.41 | 10.13 | 140.00 | 155.54 |
| - Seed | \$140.00 | 1.00 | acre |  |  |  |  |
| Ferlilizer Spreader |  | 1.00 | acre | 1.88 | 3.73 | 68.00 | 73.61 |
| - Ferilizer Program | \$68.00 | 1.00 | acre |  |  |  |  |
| Boom Sprayer |  | 2.00 | acre | 2.38 | 3.64 | 90.00 | 96.02 |
| - Herbicides \$50.00 |  | 1.00 | acre |  |  |  |  |
| - Insecticides | \$40.00 | 1.00 | acre |  |  |  |  |
| Irrigation |  |  |  | 87.30 | 0.00 | 330.00 | 417.30 |
| - Irrigation Water, Flood | \$55.00 | 6.00 | ac ft |  |  |  |  |
| - Irrigation Labor, Flood | \$14.55 | 6.00 | hours |  |  |  |  |
| Harvest |  |  |  |  |  |  |  |
| Harvest, Custom | \$75.00 | 8.50 | tons | 0.00 | 0.00 | 637.50 | 637.50 |
| Other Charges |  |  |  |  |  |  |  |
| Other Expenses |  | 5.0\% |  | 0.00 | 0.00 | 75.34 | 75.34 |
| Interest on Operting Capital |  | 6.0\% |  | 0.00 | 0.00 | 47.46 | 47.46 |
| Total Variable Cash Costs |  |  |  | \$131.53 | \$109.69 | \$1,388.30 | \$1,629.51 |
| Fixed Cash Costs |  |  |  |  | Unit | \$/Unit | Value |
| Fallow Costs |  |  |  |  | acre | \$173.32 | 173.32 |
| Annual Cash Rent Payment |  |  |  |  | acre | 170.00 | 170.00 |
| Total Fixed Cash Costs |  |  |  |  |  |  | \$343.32 |
| Total Returns minus Total Varialbe and Fixed Cash Costs |  |  |  |  |  |  | \$152.17 |
| Fixed Non-Cash Costs |  |  |  |  | Unit | \$/Unit | Value |
| Power Units, Machinery \& Equipment, depreciation \& interst |  |  |  |  | acre | \$73.76 | \$73.76 |
| Total Fixed Non-Cash Costs |  |  |  |  |  |  | \$73.76 |
| Total Annual Costs |  |  |  |  |  |  | \$2,046.59 |
| Returns minus Total Annual Costs |  |  |  |  |  |  | \$78.41 |

Table 1a. Economic and Cash Costs and Returns of Producing Alfalfa Hay, \$/acre.


Table 2. Whole Farm Machinery Cost Assumptions.

| Machine | Width (feet) | Market Value | Annua Use | Hours of Expected Life (Years) |
| :---: | :---: | :---: | :---: | :---: |
| 175 HP Tractor | N/A | \$180,000 | 1,365 | 10 |
| 125 HP Tractor | N/A | 80,000 | 495 | 15 |
| V-Ripper | 8.0 | 22,000 | 459 | 10 |
| Offset Disk | 18.0 | 30,000 | 517 | 15 |
| Moldboard Plow | 9.3 | 35,000 | 138 | 15 |
| Landplane | 16.0 | 18,000 | 78 | 15 |
| Lister | 10.0 | 6,500 | 99 | 15 |
| Cotton Shredder/Root Puller | 20.0 | 12,000 | 41 | 15 |
| Row Planter | 24.0 | 40,000 | 72 | 15 |
| Row Cultivator | 24.0 | 22,000 | 103 | 10 |
| Drill | 20.0 | 25,000 | 97 | 15 |
| Fertilizer Spreader | 40.0 | 18,000 | 109 | 20 |
| Boom Sprayer | 60.0 | 9,500 | 145 | 20 |

Table 3. Machinery Cost Calculations, on a per hour and per acre basis.

| Machie |  | -Variable Costs- |  | Fixed Cost |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fuel \& Lube | Repairs \& Maint. | Deprec. \& Interest | Total Cost |
|  |  |  |  |  |  |
| 175 HP Tractor |  | \$36.80 | \$7.37 | \$17.20 | \$61.37 |
| 125 HP Tractor |  | 23.00 | 1.78 | 18.31 | 43.09 |
| V-Ripper |  | 0.00 | 6.16 | 6.19 | 12.35 |
| Offset Disk |  | 0.00 | 5.40 | 6.48 | 11.88 |
| Moldboard Plow |  | 0.00 | 18.20 | 28.29 | 46.50 |
| Landplane |  | 0.00 | 3.24 | 25.80 | 29.04 |
| Lister |  | 0.00 | 1.78 | 7.32 | 9.10 |
| Cotton Shredder/Root Puller |  | 0.00 | 2.76 | 32.57 | 35.33 |
| Row Planter |  | 0.00 | 14.02 | 64.48 | 78.50 |
| Row Cultivator |  | 0.00 | 3.90 | 27.10 | 30.99 |
| Drill |  | 0.00 | 12.06 | 30.14 | 42.20 |
| Fertilizer Spreader |  | 0.00 | 14.31 | 19.02 | 33.34 |
| Boom Sprayer |  | 0.00 | 5.36 | 7.51 | 12.87 |
|  |  | -------------------------- Costs Per Acre ---------------------- |  |  |  |
| Field Operation | Acre/ Hour | Operator Labor | Variable Costs | Fixed Costs | Total Costs |
| 175 HP Tractor \& V-Ripper | 1.45 | \$13.53 | \$34.60 | \$16.08 | \$64.21 |
| 175 HP Tractor \& Offset Disk | 4.17 | 4.72 | 11.88 | 5.68 | 22.27 |
| 175 HP Tractor \& Moldboard Plow | 2.55 | 7.73 | 24.50 | 17.87 | 50.11 |
| 175 HP Tractor \& Landplane | 5.09 | 3.87 | 9.31 | 8.45 | 21.62 |
| 175 HP Tractor \& Lister | 3.18 | 6.18 | 14.44 | 7.71 | 28.33 |
| 175 HP Tractor \& Shredder | 6.64 | 2.97 | 4.15 | 7.67 | 14.78 |
| 175 HP Tractor \& Planter | 4.36 | 4.51 | 13.34 | 18.72 | 36.56 |
| 175 HP Tractor \& Cultivator | 6.55 | 3.01 | 4.38 | 6.94 | 14.32 |
| 175 HP Tractor \& Drillr | 3.64 | 5.41 | 10.13 | 13.32 | 28.87 |
| 175 HP Tractor \& Fertilizer Spreader | 10.47 | 1.88 | 3.73 | 3.56 | 9.18 |
| 175 HP Tractor \& Boom Sprayer | 16.55 | 1.19 | 1.82 | 1.56 | 4.57 |

Table 4. Estimated Per Acre Returns Over Cash Cost at Varying Yields and Prices at Full Production.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$220.00 | (701) | (481) | (261) | (41) | 179 | 399 | 619 |
| \$230.00 | (646) | (416) | (186) | 44 | 274 | 504 | 734 |
| \$240.00 | (591) | (351) | (111) | 129 | 369 | 609 | 849 |
| \$250.00 | (536) | (286) | (36) | 214 | 464 | 714 | 964 |
| \$260.00 | (481) | (221) | 39 | 299 | 559 | 819 | 1,079 |
| \$270.00 | (426) | (156) | 114 | 384 | 654 | 924 | 1,194 |
| \$280.00 | (371) | (91) | 189 | 469 | 749 | 1,029 | 1,309 |

Table 5. Estimated Per Acre Returns Over Total Cost at Varying Yields and Prices at Full Production.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$220.00 | (712) | (492) | (272) | (52) | 168 | 388 | 608 |
| \$230.00 | (657) | (427) | (197) | 33 | 263 | 493 | 723 |
| \$240.00 | (602) | (362) | (122) | 118 | 358 | 598 | 838 |
| \$250.00 | (547) | (297) | (47) | 203 | 453 | 703 | 953 |
| \$260.00 | (492) | (232) | 28 | 288 | 548 | 808 | 1,068 |
| \$270.00 | (437) | (167) | 103 | 373 | 643 | 913 | 1,183 |
| \$280.00 | (382) | (102) | 178 | 458 | 738 | 1,018 | 1,298 |

Table 6. Estimated Per Acre Returns Over Cash Cost at Varying Yields and Prices at Full Production with a 10 percent Increase in Fuel, Labor, Fertilizer and Chemical Costs.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$248.50 | (712) | (492) | (272) | (52) | 168 | 388 | 608 |
| \$249.00 | (657) | (427) | (197) | 33 | 263 | 493 | 723 |
| \$249.50 | (602) | (362) | (122) | 118 | 358 | 598 | 838 |
| \$250.00 | (547) | (297) | (47) | 203 | 453 | 703 | 953 |
| \$250.50 | (492) | (232) | 28 | 288 | 548 | 808 | 1,068 |
| \$251.00 | (437) | (167) | 103 | 373 | 643 | 913 | 1,183 |
| \$251.50 | (382) | (102) | 178 | 458 | 738 | 1,018 | 1,298 |

Table 7. Estimated Per Acre Returns Over Total Cost at Varying Yields and Prices at Full Production with a 10 percent Increase in Fuel, Labor, Fertilizer and Chemical Costs.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$248.50 | (722) | (502) | (282) | (62) | 158 | 378 | 598 |
| \$249.00 | (667) | (437) | (207) | 23 | 253 | 483 | 713 |
| \$249.50 | (612) | (372) | (132) | 108 | 348 | 588 | 828 |
| \$250.00 | (557) | (307) | (57) | 193 | 443 | 693 | 943 |
| \$250.50 | (502) | (242) | 18 | 278 | 538 | 798 | 1,058 |
| \$251.00 | (447) | (177) | 93 | 363 | 633 | 903 | 1,173 |
| \$251.50 | (392) | (112) | 168 | 448 | 728 | 1,008 | 1,288 |

Table 8. Estimated Per Acre Returns Over Cash Cost at Varying Yields and Prices at Full Production with a 20 percent Increase in Fuel, Labor, Fertilizer and Chemical Costs.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$248.50 | (723) | (503) | (283) | (63) | 157 | 377 | 597 |
| \$249.00 | (668) | (438) | (208) | 22 | 252 | 482 | 712 |
| \$249.50 | (613) | (373) | (133) | 107 | 347 | 587 | 827 |
| \$250.00 | (558) | (308) | (58) | 192 | 442 | 692 | 942 |
| \$250.50 | (503) | (243) | 17 | 277 | 537 | 797 | 1,057 |
| \$251.00 | (448) | (178) | 92 | 362 | 632 | 902 | 1,172 |
| \$251.50 | (393) | (113) | 167 | 447 | 727 | 1,007 | 1,287 |

Table 9. Estimated Per Acre Returns Over Total Cost at Varying Yields and Prices at Full Production with a 20 percent Increase in Fuel, Labor, Fertilizer and Chemical Costs.

| Price/Ton | 5.5 | 6.5 | 7.5 | 8.5 | 9.5 | 10.5 | 11.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$248.50 | (733) | (513) | (293) | (73) | 147 | 367 | 587 |
| \$249.00 | (678) | (448) | (218) | 12 | 242 | 472 | 702 |
| \$249.50 | (623) | (383) | (143) | 97 | 337 | 577 | 817 |
| \$250.00 | (568) | (318) | (68) | 182 | 432 | 682 | 932 |
| \$250.50 | (513) | (253) | 7 | 267 | 527 | 787 | 1,047 |
| \$251.00 | (458) | (188) | 82 | 352 | 622 | 892 | 1,162 |
| \$251.50 | (403) | (123) | 157 | 437 | 717 | 997 | 1,277 |



